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MAYOR
REPORT
1999
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Mayor's End of Term Report

Norman N. Rohm

City of Auburn, Indiana
1992 - 1999

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City of
AUBURN
INDIANA
"Home of the Classics"

"To accomplish great things, we must not only act, but also dream; not only plan, but also achieve."

-Anatole France

"Plans fail for lack of counsel, but with many advisors they succeed."

-Proverbs 15:22

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Preface

The purpose of this document is to report to the citizens of the City of Auburn the state of the Auburn Community. While the publication of a YEAR END REPORT has been the practice of the Mayor each year since taking office in January 1992, this END OF TERM REPORT will give an account of happenings over his entire service as Mayor.

This report covers what has happened in the City of Auburn from 1992 to 1999. The growth and expansion in the 1990s in the City of Auburn has been phenomenal. Although the City Administration realizes it is not wholly responsible for this growth, many City agencies, departments, decision-making bodies, and citizens have been involved in managing this growth in an organized, responsible, and healthy manner.

Any omissions or inaccuracies of developments, occurrences, or events in this report are purely unintentional, as this document has been developed from best-available information.

Downtown view from Courthouse Square (Source: City of Auburn, 1999).

Introduction

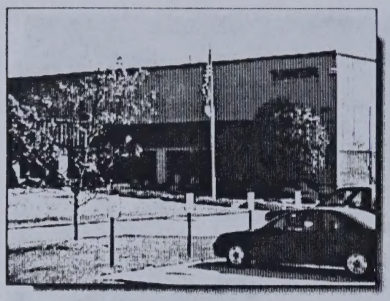
Mayor Norman N. Rohm

I want you to know that I consider it a very high honor and privilege to have served as your Mayor from 1992-1999. It has been very rewarding for me to have served the community with the highs and lows that go with the position as they do with all jobs. Having grown up here in Auburn, as well as owning and operating Rohm Chevrolet with my father, it has been particularly satisfying for me to be part of the growth and change of our great city.

Since I have chosen not to seek reelection in 1999, I am presenting this END OF TERM REPORT in place of our usual END OF YEAR REPORT in order to provide all of you with an understanding and overall picture of the many exciting things that have taken place in Auburn in the 1990s. As we go into the Twenty-First Century, I believe that you can join me in being PROUD of Auburn as well as knowing that Auburn is prepared to enter the Information Age. The year 2000 is nearly here and the City of Auburn is prepared.

I wish to express my sincere appreciation to all the citizens that joined me in the operation of the City. In particular, to the members past and present of the City Council, to the Clerk-Treasurer, to the Board of Public Works and Safety, to the various department heads, to the members of all the appointed boards and commissions, and to all 150 plus employees who toil day in and day out to make Auburn a great place in which to live.

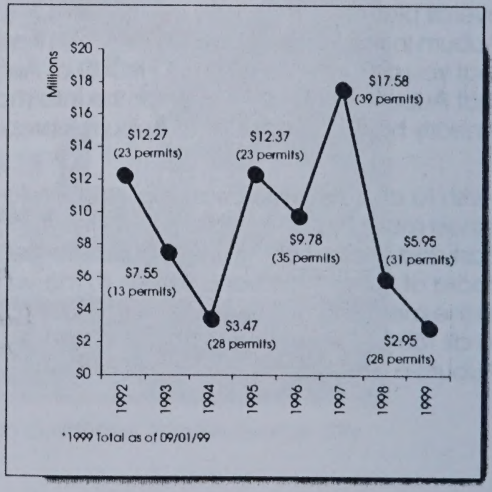
Industrial Growth



Tower Automotive
Description: Facility Remodel, Facility Expansions
Date: 1996, 1998
Market: Metal Stampings and Welding
Employed: 266

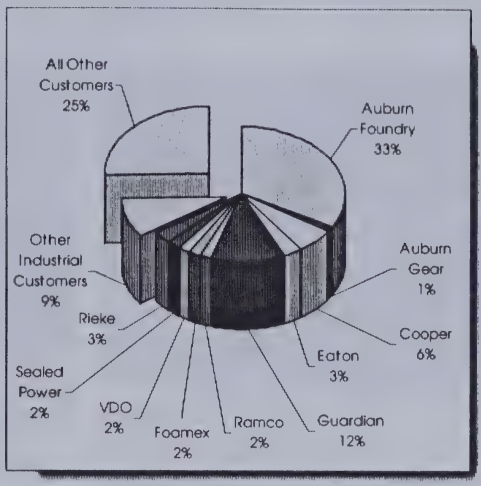
Cooper Industries
Description: New Facility, Facility Renovations
Date: 1996, 1998, 1999
Market: Molded Rubber Products
Employed: 800

Industrial Permits: 1992-1999
Auburn industries have invested over $70 million in new, expanded, and renovated facilities over the past eight years. The largest investment occurred in 1997 when facility investment reached $17.5 million (Source: City of Auburn, 1999).



Industrial Growth

Industrial Electric Customers
Industrial electric customers account for 82.5 percent of all Auburn Electric power consumption. The top ten customers account for 72 percent. Industrial power consumption plays an important role in keeping rates low for the Auburn Community (Source: Spectrum Engineering Corp, 1999).



Auburn Foundry, Inc - Plant II
Description: New Facility
Date: 1995
Market: Gray Iron Castings
Employed: 175

Industrial Growth

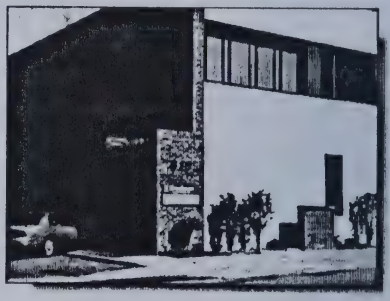
RAMCO Manufacturing Co
Description: New Facility/Facility Expansions, Facility Remodel, Railroad Dock
Date: 1993, 1996, 1997, 1998

Market: Aluminum Extrusions
Employed: 125

Rieke Corp
Description: Facility Expansions, Facility Remodel
Date: 1995, 1996, 1997, 1998

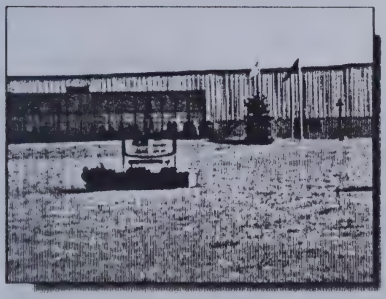
Market: Industrial Container Closures
Employed: 325

Classic City Tool and Engineering
Description: New Facility
Date: 1997
Market: Tools/Molds
Employed: 20

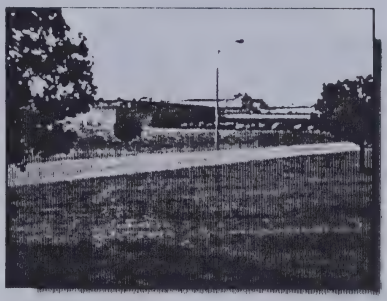


Renaissance Publishing Co
Description: Facility Remodel
Date: 1995
Market: Calendars/Funeral Supplies
Employed: 350

Industrial Growth

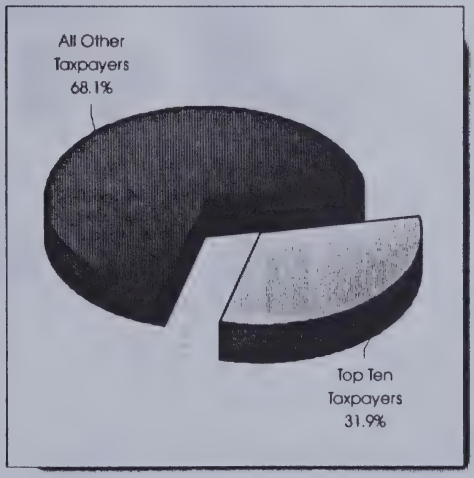


Guardian Industries
Description: Facility Expansions, Facility Remodel
Date: 1996, 1997
Market: Laminated and Tempered Glass
Employed: 600



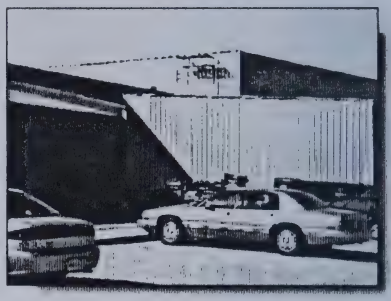
Foamex
Description: Facility Expansion
Date: 1998
Market: Polyurethane Foam Products
Employed: 275

Largest Taxpayers
The ten largest taxpayers account for over 31 percent of the assessed valuation in Auburn. Nine of the ten largest taxpayers are industries. These and other industries' presence helps to keep the residential tax burden at a minimum (Source: Hilliard, Lyons & Co, 1999).



Industrial Growth

Auburn Foundry, Inc - Plant I
Description: Facility Expansions, Facility Remodel
Date: 1995
Market: Gray Iron Castings
Employed: 525



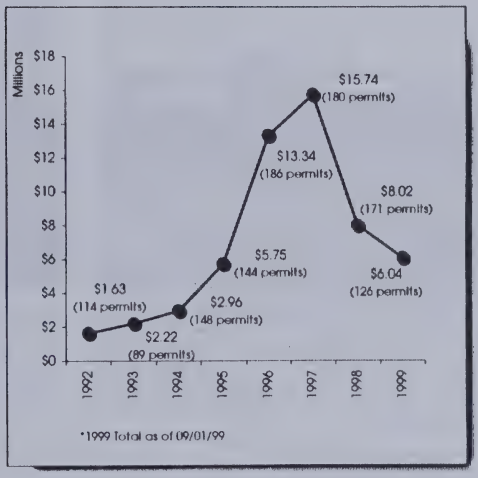
Royal Industries, Inc
Description: Facility Expansion
Date: 1999
Market: Metal Stampings
Employed: 15

Commercial Growth

Finish Line
Description: New Facility
Date: 1996
Market: Auto Wash

Preferred Auto
Description: New Facility, Facility Expansion
Date: 1996, 1998
Market: Auto Sales

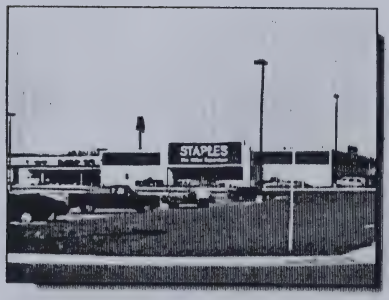
Commercial Permits: 1992 - 1999
Commercial building investment totaled over $55.7 million between 1992 and 1999 (Source: City of Auburn, 1999)



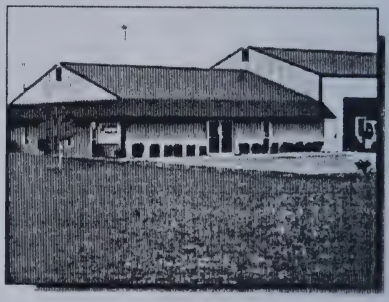
Commercial Growth

Holiday Inn Express
Description: New Facility
Date: 1996
Market: Hotel

Heimach Center
Description: Converted Facility
Date: 1995
Market: Senior Citizens Center



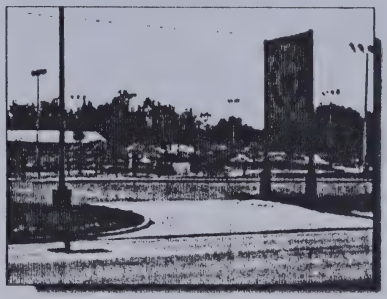
Staples Office Store and Retail Units
Description: New Facility
Date: 1999
Market: Office Supplies, Retail Merchandise



Cardinal Supply
Description: New Facility
Date: 1995
Market: Plumbing Supplies

Commercial Growth

Super 8 Motel
Description: New Facility
Date: 1997
Market: Hotel

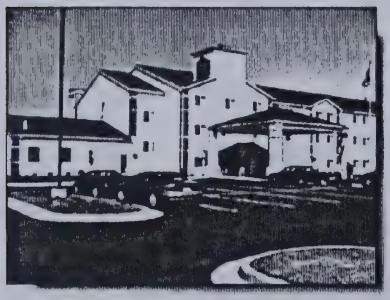


Radical Outdoor Challenge
Description: New Facility
Date: 1995
Market: Family Recreation

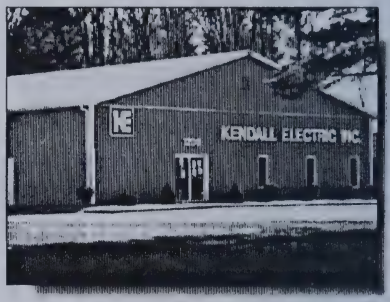
Bob Evans
Description: New Facility, Facility Expansion
Date: 1994, 1996
Market: Restaurant

Wal-Mart Super Center
Description: New Facility
Date: 1997
Market: Retail Merchandise

Commercial Growth



Ramada Limited
Description: New Facility
Date: 1998
Market: Hotel



Kendall Electric, Inc
Description: New Facility
Date: 1996
Market: Electrical Supplies

Burger King
Description: New Facility
Date: 1995
Market: Restaurant

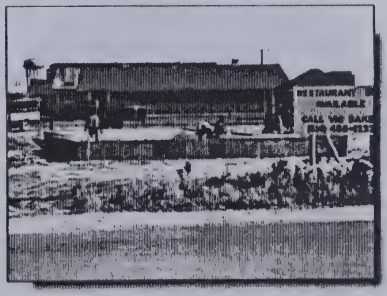
Lassus BP
Description: New Facility
Date: 1998
Market: Auto Gasoline Sales and Service

Commercial Growth

Bart's Car Store
Description: New Facility
Date: 1997
Market: Auto Sales

Bowman Auto
Description: New Facility
Date: 1999
Market: Auto Sales

Cenway
Description: New Facility
Date: 1999
Market: Commercial Outlet Space



Mavericks
Description: New Facility
Date: 1999
Market: Restaurant

Commercial Growth

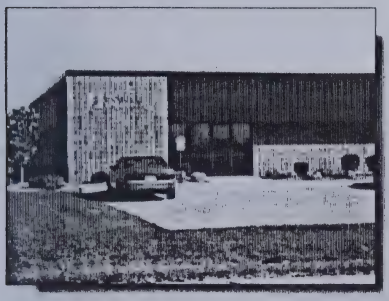
Marathon/Speedway
Description: New Facility
Date: 1997
Market: Auto Gasoline Sales and Service

Shell Oil
Description: Facility Expansion
Date: 1999
Market: Auto Gasoline Sales and Service

Care Muffler
Description: Facility Remodel
Date: 1997
Market: Auto Muffler and Brake Repair

Monro Muffler
Description: New Facility
Date: 1996
Market: Auto Muffler and Brake Repair

Professional Development



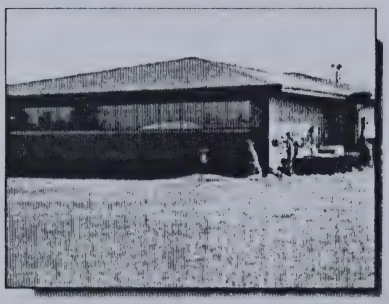
Schust Engineering
Description: New Facility
Date: 1995
Market: Engineering Services

Auburn Professional Village
Description: New Facility
Date: 1998
Market: Professional Office Space

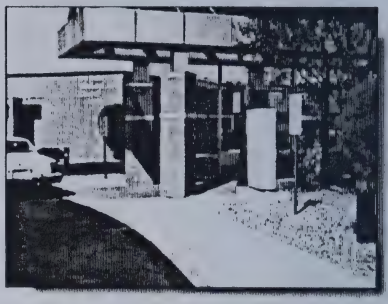
Auburn Banking Center
Description: New Facility
Date: 1998
Market: Bank Services

Knisely Bank
Description: New Facility
Date: 1996
Market: Bank Services

Professional Development

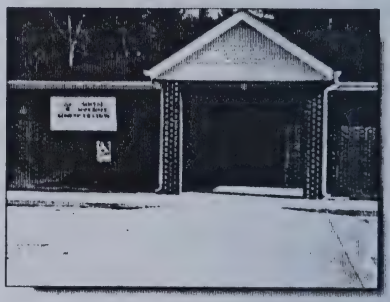


Auburn Family Dentistry
Description: New Facility
Date: 1995
Market: Dentist Services



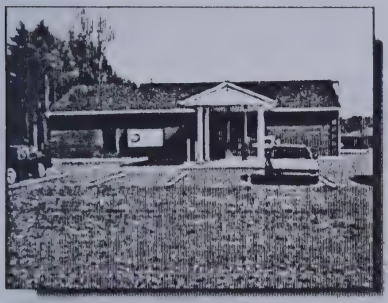
DeKalb Memorial Hospital
Description: Facility Expansion, Facility Remodel
Date: 1995, 1996, 1999
Market: Medical Services

Northeast Indiana Kidney Center
Description: New Facility
Date: 1997
Market: Medical Services



Social Security Administration
Description: New Facility
Date: 1996
Market: Federal Services

Professional Development



Dana Federal Credit Union
Description: New Facility
Date: 1999
Market: Credit Union Services

Youth for Christ
Description: Facility Expansion
Date: 1997
Market: Youth Services

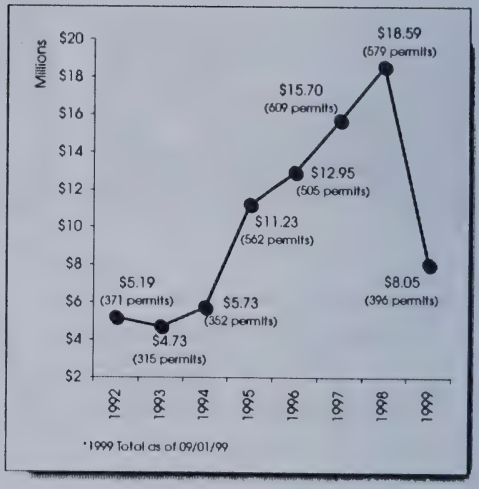
Residential Development

Eagle Lake Apartments
Description: New Facility
Date: 1996
Market: Multi-Family Residential

Smith Farm Manor
Description: New Facility
Date: 1998
Market: Retirement Community

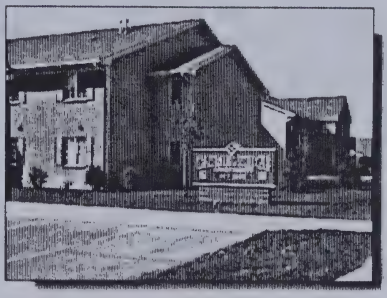
Residential Permits: 1992-1999

Auburn residents invested over $82 million in their homes from 1992 to 1999. New homes and investments in home improvements have helped to keep Auburn's housing stock healthy (Source: City of Auburn, 1999).

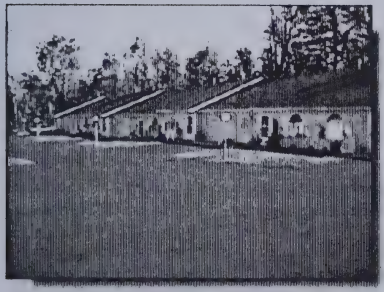


Residential Development

Indian Terrace Villas
Description: New Facility
Date: 1993
Market: Multi-Family Residential



Carmel Ridge Apartments
Description: New Facility
Date: 1996
Market: Affordable Multi-Family Residential

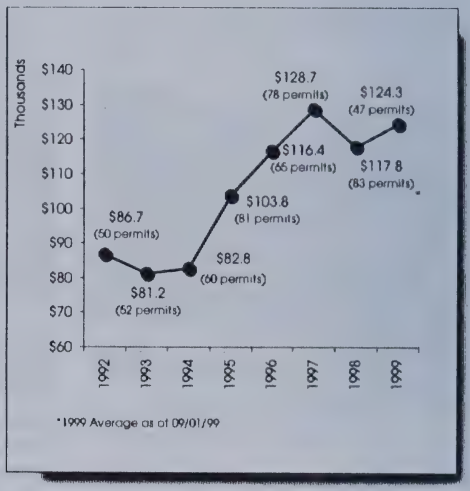


Auburn Retirement Community
Description: New Facility
Date: 1998
Market: Senior Multi-Family Residential

Griswold Estates Apartments
Description: New Facilities
Date: 1996-1999
Market: Multi-Family Residential

Residential Development

Average Value of New Single Family Residential Homes:
1992 - 1999
The average cost of a new home has risen over $37,500 dollars since 1992 (Source: City of Auburn, 1999).



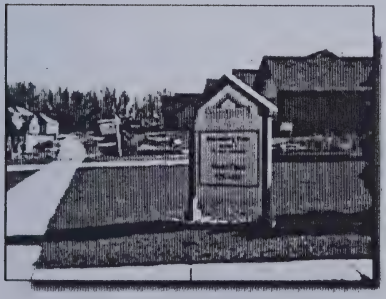
Hunters Glen Sections I, II
Description: Subdivision
Date: 1995
Market: Single Family Residential

Bridgewater Golf Community Sections I, II, III
Description: Subdivision
Date: 1998, 1999
Market: Single Family Residential

Residential Development

Auburn Meadows Section I
Description: Subdivision
Date: 1999
Market: Single Family Residential

Timber Trace
Description: Subdivision
Date: 1997
Market: Single Family Residential

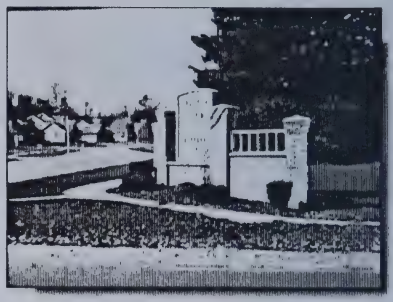


Duesenberg Place Sections III, IV, V
Description: Subdivision
Date: 1993, 1994, 1997
Market: Single Family Residential

Roselawn Circle
Description: Subdivision
Date: 1996
Market: Manufactured Single Family Residential

Residential Development

Auburn Hills Sections I, II
Description: Subdivision
Date: 1996, 1997
Market: Single Family Residential

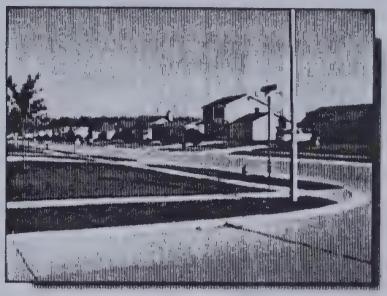


Fairway Farm
Description: Subdivision
Date: 1995
Market: Single Family Residential

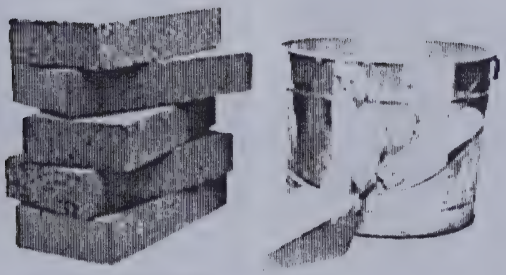
Valley Park Sections T, U
Description: Subdivision
Date: 1995
market: Single Family Residential

Residential Development

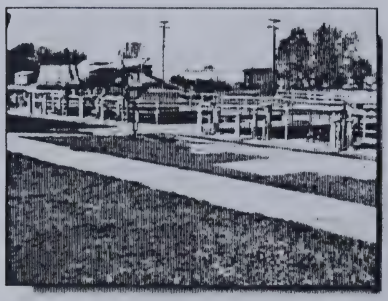
Hidden Creek Sections I, II
Description: Subdivision
Date: 1994, 1996
Market: Single Family Residential



Pheasant Run Sections II, III, IV, V
Description: Subdivision
Date: 1994, 1995
Market: Single Family Residential



Public Investment



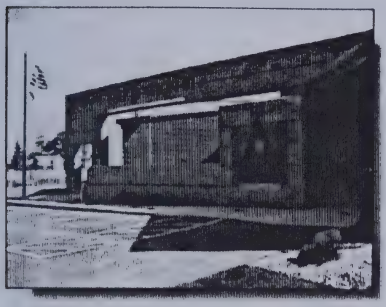
Water Pollution Control Treatment Plant
Description: Plant Expansion
Date: 1998-1999
Amount: $6,000,000

Tree Planting and Maintenance
Description: City-Wide
Date: 1992-1999
Amount: $550,000+

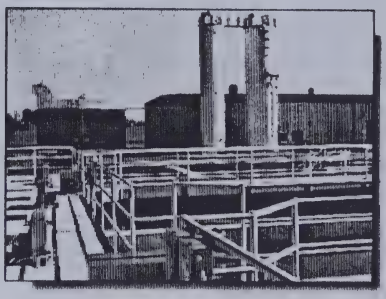
East Ninth ST
Description: Street Reconstruction
Date: 1998
Amount: $908,000
** For a complete listing of street improvements, please see page 40, Departmental Reports, or visit the Office of the Mayor.*

Electric Department
Description: New Facility
Date: 1996
Amount: $1,800,000

Public Investment



Fire Station #1
Description: New Facility
Date: 1998
Amount: $1,400,000

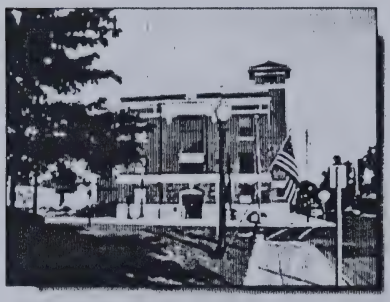


Biosolids
Description: New Facility
Date: 1998-1999
Amount: $3,000,000

West Ninth ST
Description: Street Reconstruction
Date: 1999
Amount: $278,000
**Public/Private Partnership*

Fifteenth ST Extension
Description: Street Construction
Date: 1994
Amount: $275,000
**Public/Private Partnership*

Public Investment



Auburn City Hall
Description: Internal Renovation & Exterior Improvements
Date: 1998-1999
Amount: $1,300,000

Information Technology Master Plan: Phase I
Description: Geographic Information System (GIS); Telephone Enhancements; City-Wide Communications Network and Computing; Training; Utility Billing and Customer Information System
Date: 1998-2001
Amount: $2,650,000

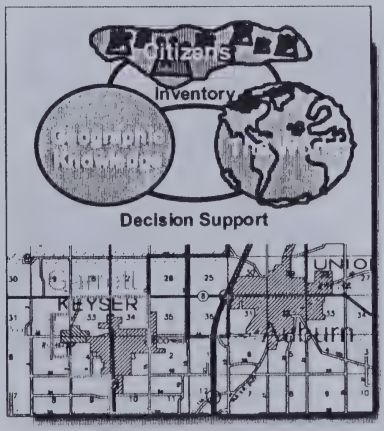
Don Lash Park
Description: New Facility
Date: 1993-1999
Amount: $45,000 Donated Land, $23,000 Development Costs

Public Investment

North Street
Description: Street Reconstruction
Date: 1996
Amount: $285,000

Fire Training Center
Description: New Facility
Date: 1997-1999
*Amount: *Majority privately donated funds and labor.*

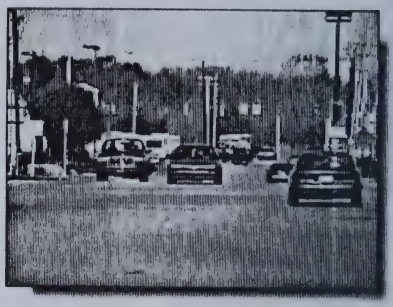
Community Pool and Water Slide
Description: Facility Renovation, New Slide
Date: 1993
Amount: $51,000



County-City GIS Partnership
Description: Inter-Local Agreements, Data Sharing
Date: Founded 1998

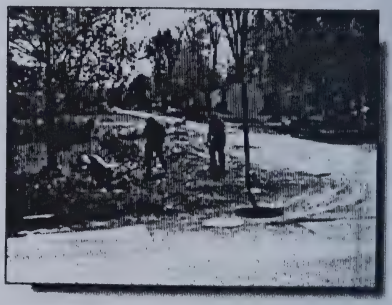
Public Investment

Parks and Recreation Department Office and Park Restroom
Description: Facility Renovation
Date: 1994
Amount: $22,000 Office, $15,000 Restroom Building



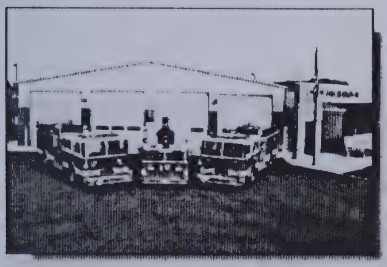
Touring DR Traffic Signal
Description: New Traffic Signal
Date: 1992
Amount: $160,000
**Public/Private Partnership*

Willennar Park
Description: New Facility
Date: 1993-1995
Amount: $5,000 Donated Land, $10,000 Donated Development Costs

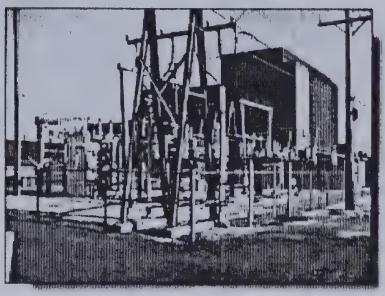


Maple ST
Description: Street Reconstruction, Utilities
Date: 1999
Amount: $80,000

Public Investment

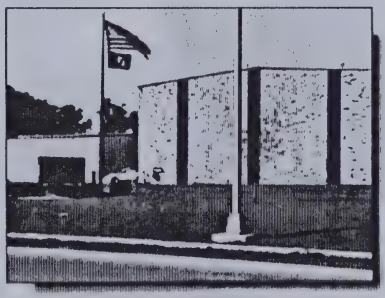


Fire Trucks and Vehicles
Description: New, Used, and Rebuilt Vehicles
Date: 1994-1996
Amount: $1,000,000



Fifteenth ST Electric Substation
Description: New Facility
Date: 1994
Amount: $1,500,000

Eckhart Park
Description: Facility Renovation
Date: 1994-Present
Amount: $15,000



Water Department
Description: Facility Refurbishing
Date: 1996
Amount: $10,000

Public Investment

Fifteenth ST/Grandstaff DR Traffic Signal
Description: Upgraded Traffic Signal
Date: 1993

Seventh ST/Eckhart AVE School Crossing Warning Light
Description: New School Safety Device
Date: 1992
Amount: $6,000
**INDOT/City/DeKalb Central School District Joint Project*

Duesenberg Water Tower
Description: Facility Refurbishing
Date: 1993
Amount: $150,000

Port Authority Rail Road Spur
Description: New Rail Improvement
Date: 1998
Amount: $411,073
**Public/Private Partnership*

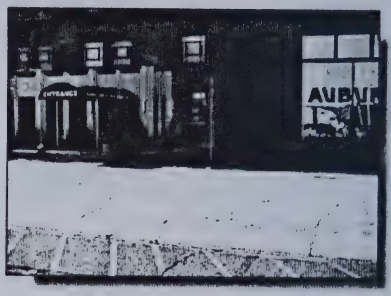
Future Public Investment

Auburn DR Extended to SR 8
Description: New Road Construction
Anticipated Date: 2000
Anticipated Amount: $2,265,000
**County/City Joint Project*

CR 34/CR 427 Water Tower and Electric Substation
Description: New Facilities
Anticipated Date: 2000-2001
Anticipated Amount: In Negotiations

Cultural/Educational

Eckhart Public Library
Description: Facility Expansion, Facility Renovation
Date: 1995



Auburn Cord Duesenberg Museum
Description: Facility Expansion
Date: 1998

YMCA
Description: New Facility
Date: 1996

NATMUS
Description: Renovation, Adaptive Reuse
Date: 1992-1999

Departmental Reports

The following departmental reports are highlights of events, projects, and improvements over the past 8 years. They are not, nor could they possibly be, descriptive of all that has occurred. For complete reports, please inquire in the Office of the Mayor.

City of Auburn Mission Statement:

The mission of Auburn City Government is to enhance the quality of life for the citizens of Auburn by providing services of the highest quality that are both efficient and cost effective. The planning and delivery of services and projects will be professionally managed, and growth opportunities will be evaluated and implemented based on their compatibility with existing or planned infrastructure.

The fulfillment of the mission will be achieved through the pursuit of the following strategic objectives:

1. To involve the taxpayers and ratepayers in the organization, planning, and implementation of projects in the City.
2. To efficiently and effectively manage the services of the City for the benefit of both the taxpayer and ratepayer.
3. To seize and develop opportunities for diversified and planned economic development to complement existing retail and industrial businesses.
4. To effectively plan and coordinate proposed projects to insure they meet the following criteria:
   A. To improve municipal operating efficiency.
   B. To reduce operating costs.
   C. To serve the taxpayers and ratepayers.
   D. To promote safety.
   E. To promote teamwork.
   F. To retain the quality of the City of Auburn.
5. Upon completion of service, to leave the City with better systems and management techniques in place, to have restored a high level of pride among citizens and City employees, and to have greatly improved the image of Auburn.

Departmental Reports

Mayor

Functions:

- Seek and administer federal, state, and local grants.
- Oversee all City Departments.
- City Spokesperson.
- Executive Administrator.
- Oversee all City projects.
- Provide City Administration legal counsel through City Attorney.
- New Staff: Purchasing Agent (per State Statute).

Clerk-Treasurer

Functions:

- Responsible for all City funds.
- Responsible for maintaining all City records.
- Attend and record the minutes of the Common Council and Board of Public Works and Safety meetings.
- Prepare/file legal notices, budgets, ordinances, and resolutions.
- Prepare City and utility financial statements.
- Pay all City taxes (i.e. payroll tax, gross income tax, sales tax, etc).
- Administer and maintain all Federal and State requirements for all Grants received by the City.
- Responsible for all revenues collected by the City and the utilities.
- Responsible for all expenditures for the City and the utilities.
- Maintain/coordinate all computer technology needed to perform duties.
- Responsible for annual audits by the State Board of Accounts.
- Responsible for utility billings, city invoicing, processing and verifying City Purchase Orders.
- Maintain Fixed Asset records for the City.

1992-1999 Summary:

- Reorganized working area to maximize employee productivity.
- On-line cash posting for utilities.
- Integrated Benefit Accruals on employees pay stubs.
- Integrated ACH Utility Payments.
- Upgraded to AS400 with network availability for Clerk-Treasurer's office.
- Direct Deposit of Payroll checks for employees.
- Outsource Payroll to comply with Federal and State requirements and improve efficiency.
- Obtained Internet access for Clerk-Treasurer's Office.
- Computerized meter reading process.
- Computerized and consolidated manual office duties to improve efficiency.

Engineering Department

Functions:

- Provide technical, engineering, surveying, and design support to all City Departments.
- Plan review and project inspection.
- Respond to citizen inquiries and requests.

1992-1999 Summary:

- Provided detailed engineering drawings, construction staking, and inspection for numerous electrical projects.
- Provided detailed engineering drawings, construction staking, and inspection for numerous sewer projects.
- Prepared Fiscal Plans for numerous annexations.
- Provided detailed engineering drawings, construction staking, and inspection for numerous street projects.
- Added staff Secretary and staff Engineers Assistant.
- Written and reviewed 152 Utility Easement Documents.
- Collection of coordinates for area survey monumentation.
- Performed numerus traffic studies.

Departmental Reports

Department of Building, Planning and Development

Functions:

- Administer Routing Process.
- Issue all City permits.
- Provide Board of Zoning Appeals staff support.
- Provide Plan Commission staff support.
- Administer Zoning Ordinance.
- Respond to citizen inquiries and requests.
- Assist citizens with City review and approval processes.
- Administer annexation and rezoning processes.
- Perform inspections.
- Administer Community Grants in cooperation with Mayor's Office and Clerk-Treasurer's Office.
- Administer special assessment and reimbursement projects.
- Provide City-wide Information Systems support through the Information Systems Team.

1992-1999 Summary:

- Processed an average 1,200 physical sets of plans per year.
- Administered numerous development, construction, and annexation projects.
- Obtained National and State Certified Building Inspector status.
- New Staff: Two Building Inspectors, Two Office Secretaries, Planner, GIS/MIS Manager.
- Changed department name from "Building Department" to "Department of Building, Planning and Development".
- Facilitated City of Auburn promotional video narrated by ABC sportscaster Chris Schenkel.
- Developed and facilitated the City of Auburn Address Committee.
- Began offering proctored electrician testing program.
- Updated zoning map.
- Processed numerous Plan Commission, Board of Public Works and Safety, and Board of Zoning Appeals petitions.
- Updated Floodplain Ordinance.

Police Department

Functions:

- Police and protect Auburn Community.
- Dispatch emergency personnel.
- Provide Officer and community training/education.

1992-1999 Summary:

- New Staff: Five Officers; One Dispatcher.
- Established Community Policing.
- Performed residential and business Security Checks.
- Upgraded communications equipment to 800 MHz.
- Established two K9 Units.
- Established Bicycle Patrol (Five Bicycles).
- Developed and implemented "Standard Operating Procedure".
- Participated in School Education Programs.
- Procured four additional Squad Cars.
- Installed in-car video systems.
- Established guidelines for Officer hiring and promotions.
- Restructured Police Department Command Ranks.
- Upgraded all Officers with Glock Handguns.
- Established "Safe Home" throughout City.

Electric Department

Functions:

- Provide electricity to community.
- Maintain substations, service, distribution and transmission lines.
- Install and maintain street lighting.
- Perform plan review and project inspections.

1992-1999 Summary:

- 69kv reconstruction of 69-02 circuit.
- Cooper Industries Expansion Project.
- Installed fiber optics City-wide connecting City buildings and substations.
- Auburn Foundry Plant II 69-05 Line Construction.
- Performed Territorial Negotiations and Purchases - A.E.P. and N.I.P.S.C.O.
- Constructed new Electric Department facility - 5066 CR 29.
- Installed power infrastructure to all new developments.
- Developing Supervisory Control and Data Acquisition (SCADA) System.
- Center ST substation improvements and capacity upgrades.
- 69kv transmission line construction 69-06.
- 69kv transmission line improvements 69-07.
- Guardian switching station improvements.
- W Fifteenth ST Substation improvements and capacity upgrades.
- Grandstaff DR Substation improvements and capaicity upgrades.

Departmental Reports

Street Department

Functions:

- Maintain all city streets.
- Administer street projects.
- Remove snow, leaves, and brush.

1992-1999 Summary:

- Reconstructed/Resurfaced 13.9 Miles of Street (Eighteenth ST, Cedar ST to Union ST; Twentieth ST, Jackson ST to Van Buren ST; Cree Court; First ST, Eckhart AVE west to Bridge; Hiawatha CT; Huron WAY w/ Sidewalk; Seneca CT w/ Sidewalk; Shawnee CT; Superior DR; Fifteenth ST, Main ST to Union ST; Greenbriar BLVD, First ST to Eleventh ST; McIntyre/Iwo ST Intersection; Phillip ST, Fifteenth ST to Twentieth ST; Tecumseh CT; Sixteenth ST, Jackson ST to Van Buren AVE; Clark ST, Seventh ST to Dewey ST; Twentieth ST, Phillip ST to Lakeshore DR; Lakeshore DR, Twentieth ST south 1000', north 700'; Dallas ST, Twentieth ST to dead end; First ST, Eckhart AVE to Dewey ST; Lakeshore DR, 1250' north from Ensley AVE; Portions of Melony DR, Mark DR, Roger DR; Shull ST, Seventeenth ST to Nineteenth ST; Division ST, First ST to Third ST; Eckhart AVE, Seventh ST to Superior ST; Hawthorne CT; Second ST, Indiana AVE to Van Buren ST; Ohio AVE, Nineteenth ST to Twentieth ST; Fifteenth ST, Center ST to Division ST; Indiana AVE, Seventh ST to Michigan ST; Sixth ST, Jackson ST to Cedar ST; Main ST, Twelfth ST to Ensley AVE; Van Buren ST, North ST to Main ST; Main ST, Van Buren ST to City Limits; Wayne ST, Railroad to City Limits; Portion of Ensley AVE; Indiana AVE, Eleventh ST to Seventh ST; Old Brick Road Curve; East Ninth ST w/ Sidewalks and Trees; Grandstaff DR, Seventh ST to Fifteenth ST; Cedar ST, Ensley AVE to Fifteenth ST; Ensley AVE, Cedar ST to Main ST; Van Buren ST, Ensley AVE to First ST; Old Brick RD, Center ST to Auburn DR; Fourth ST, Main ST to Cedar ST; Dewey ST, Highland ST to Zona DR; Twelfth ST, Van Buren ST to Van Auken; Wilson ST, Seventh ST to Ninth ST; Maple ST, Auburn DR to dead end; Ninth ST, Indiana AVE to Cul-de-sac; Cedar ST, Fifteenth ST to Ninth ST; Ninth ST, Bridge to Cedar ST w/ Sidewalks and Trees; Cedar ST, Harrison ST to Main ST; Iwo ST, 1025' section;
- Established City-Wide Curb-side Recycling.
- Re-opened drop-off recycling site.

Parks and Recreation Department

Functions:

- Maintain City parks and community pool.
- Provide recreational activities for all citizens.

1992-1999 Summary:

- Increased park acreage from 53 acres to 142 acres.
- Developed Willennar and Don Lash Parks.
- New Staff: Two Park Maintenance, One Secretary.
- Increased park program/attendance from 6/1424 to 28/6800.
- Awarded *Tree City USA Award* five consecutive years.
- Constructed accessible park restrooms at Eckhart, Memorial, and Smith Acres Parks.
- Remodeled Eckhart Pavilion and community pool bathhouse.
- Constructed 30'x60' open pavilion at Memorial Park.
- Installed 150' waterslide at community pool and vinyl pool liner.
- Remodeled Carr Field locker room for use as park office and program area.
- Increased pool revenue from $36,039 to $70,690.
- Increased swim lessons from 256 to 691.
- Increased total department income from $43,500 to $110,000.
- Received $1.9 million in grants and contributions.
- Assisted City in planting/maintaining over $550,000 in trees since 1992.

Department of Water Pollution Control

Functions:

- Protect the health and well being of the community and downstream users.

1992-1999 Summary:

- Constructed Biosolids Facility.
- Expanded Sewer Treatment Plant.
- Cleaned 630,220' of sewer line.
- Implemented Catch Basin Rehabilitation Program.
- New Staff: One Lab Technician, Three Operators.
- Completed Combined Sewer Overflow/Sewer Master Plan.
- Televised 296,445' of sewer line with in-line camera.
- Nearly 19 miles of storm and sanitary sewer line were installed as part of 39 different projects.
- Monitored industrial discharge to the City's sewer system through the operation of an Industrial Pretreatment Program.
- Implemented a comprehensive Laboratory Quality Control/ Quality Assurance Program for the Department.
- Received State awards for Laboratory Excellence for five consecutive years, and State Safety Award for Excellence for four of the past five years.

Water Department

Functions:

- Provide water to community.
- Maintain distribution system.
- Plan review and project inspection.

1992-1999 Summary:

- Extended 16" water main from CR 27 north to Brandon RD, east to Main ST, and south to CR 40.
- Granted $1,000,000 Bond by IURC to improve distribution system.
- Replaced 6" main on Iwo ST.
- Replaced portions of 6" main on Indiana AVE, First ST, Eckhart ST, and Seventh ST.
- Extended 16" main north and east from Duesenberg Tower.
- Planning construction of 750,000 gallon elevated water tower.
- Planning expansion of North Treatment Plant.
- Installed touch-read meter system.
- Procured various new equipment.
- Performed IDEM Vulnerability Study.
- Performed Ground Water Under the Influence of Surface Water Study.
- Implemented lead and copper sampling program.
- Enacted Well Head Protection Program.
- Installed Wells #16 and #6.
- Installed radio link control system on towers.

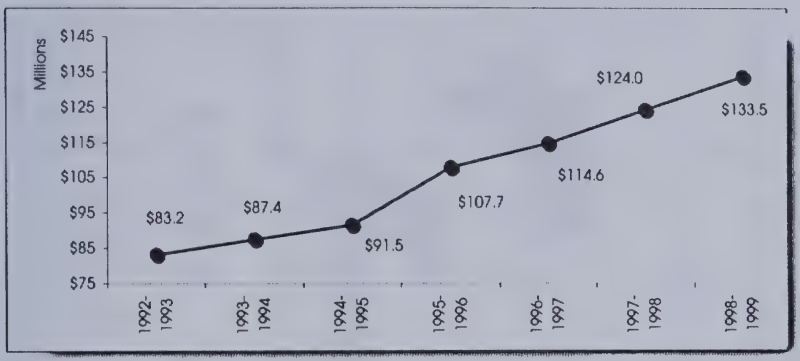
Fire Department

Functions:

- Provide for life and property safety from the threat of fires, natural or man-made disasters, and medical emergencies.

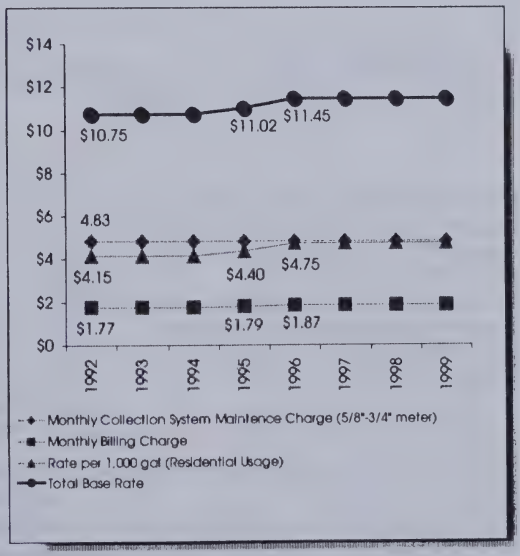
1992-1999 Summary:

- Responded to Over 5,900 Incidents.
- New Staff: Nine Fire Fighters, Secretary.
- Installed rebuilt engine and power steering in Tanker 25.
- Appointed first female part-paid firefighter.
- Purchased 105' aerial platform.
- Purchased Confined Space equipment.
- Purchased two new Pumper Trucks.
- Purchased PPV Fan.
- Purchased Extractor.
- Restored Mack Pumper Truck.
- Purchased Flashover Container.
- Planned, constructed, and utilize new training facility.
- Built new Fire Station #1.
- Purchased flammable liquids and gas training aid.
- Completed *Survive Alive House.*
- Purchased new thermal imaging unit.
- Improved parking lot at Station #2.
- Formed Fire Department Color Guard Unit.
- Purchased new thermal imaging unit.
- Improved parking lot at Station #2.
- Formed Fire Department Color Guard Unit.

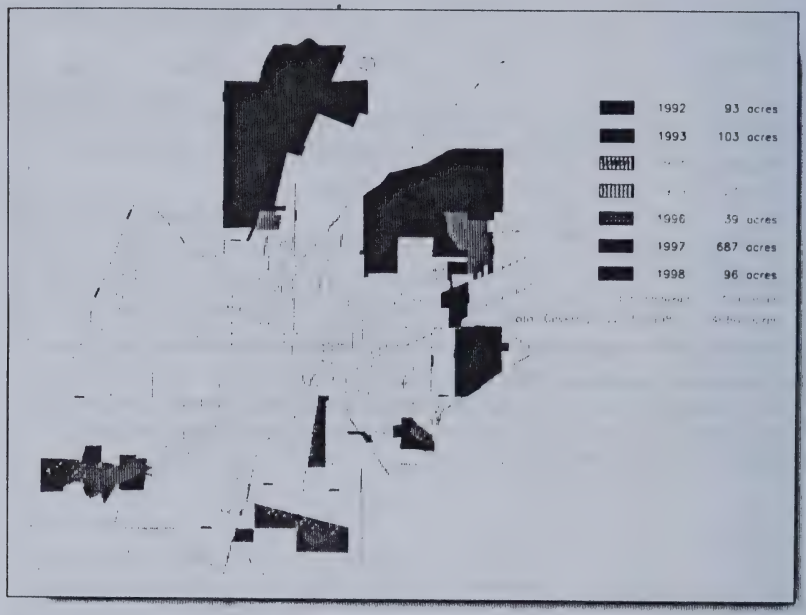


Net Assessed Valuation: 1992-1999
Auburn's assessed valuation has grown an average 8.2 percent over the last 8 years (Sources: City of Auburn, 1999 Hilliard, Lyons, and Co, 1999; DeKalb County Auditor, 1999).

Base Sewer Charges: 1992-1999
The sewer charge is composed of three base charges: 1) Monthly Collection System Maintenance Charge (based on meter size); 2) Monthly Billing Charge; and 3) Rate per 1000 Gallons (based on usage type). The Rate and Billing Charges have both increased slightly while the Maintenance Charge has remained constant (Source: City of Auburn, 1999).

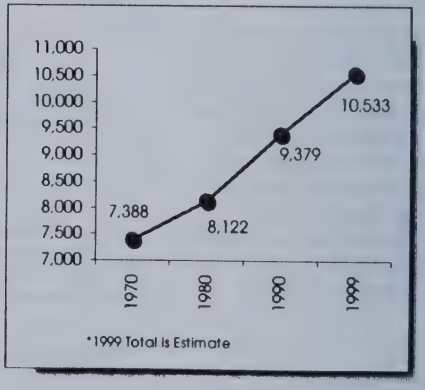


Community Statistics



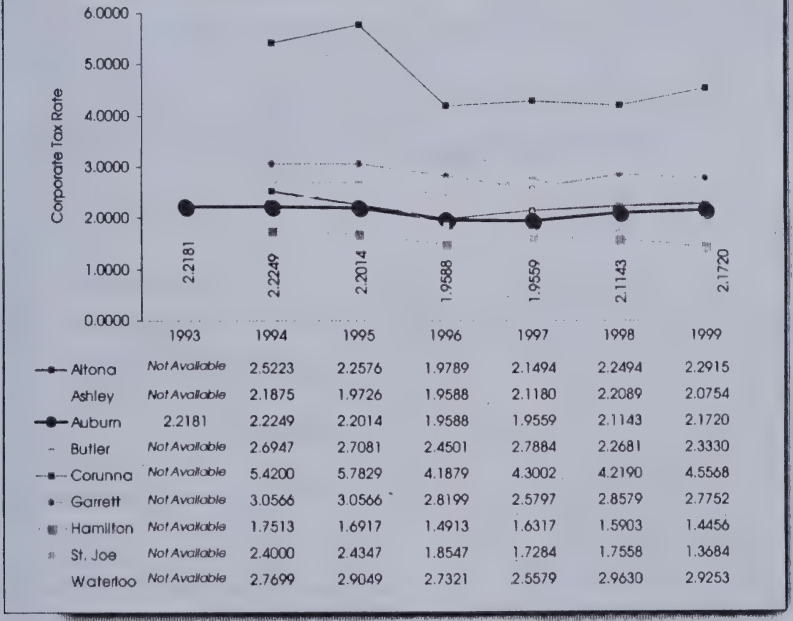
Geographic Growth: 1992 - 1999
The Auburn Community has grown nearly 40 percent in geographic area since 1992 (Source: City of Auburn, 1999).

Population Growth: 1970 - 1999
Auburn's population has grown an average 13.9 percent over the last two decades, while DeKalb County grew an average 6.7 percent (Sources: Hilliard, Lyons, & Co, 1999; DeKalb County Auditor, 1999).



Community Statistics

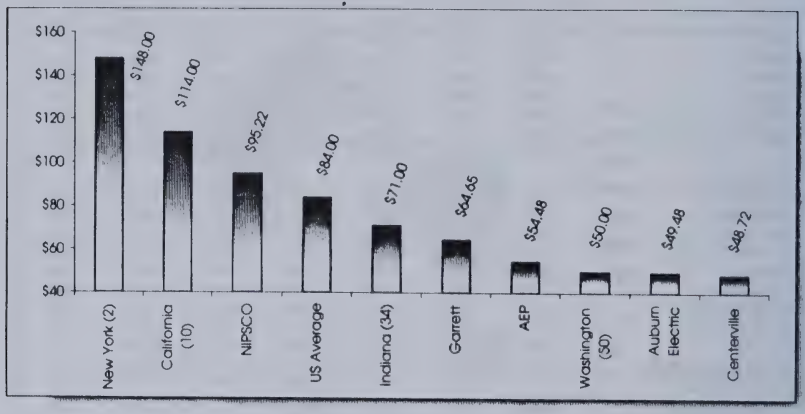
	1993	1994	1995	1996	1997	1998	1999
State	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100
County	1.5632	1.7085	1.7483	1.6513	1.6022	1.6215	1.5544
Township	0.0729	0.0289	0.0184	0.1930	0.0675	0.0714	0.0668
School	4.1931	4.2580	4.3632	4.1901	4.5780	5.1980	4.8451
Library	0.2435	0.2546	0.2760	0.2432	0.2480	0.2900	0.2460
Solid Waste District	0.0459	0.0375	0.0445	0.0400	0.0401	0.0717	0.0372
	6.1286	*6.2975*	*6.4604*	*6.3276*	*6.5458*	*7.2626*	*6.7595*
City of Auburn							
Corporate General	1.0221	1.1731	1.1593	1.0833	1.0508	1.0432	1.0538
Motor Vehicle	0.5294	0.3760	0.4996	0.3969	0.3494	0.3595	0.4317
Police Pension	0.0602	0.0455	0.0450	0.0430	0.0326	0.0556	0.0388
Park and Recreation	0.1805	0.2720	0.2334	0.1981	0.2934	0.1965	0.2476
Park Bond	0.0172	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Fire Pension	0.0259	0.0130	0.0089	0.0152	0.0123	0.0153	0.0000
Fire Station Bond	0.0000	0.0000	0.0000	0.0000	0.0000	0.2248	0.1982
Cumul. Cap. Devel.	0.1500	0.1500	0.1500	0.1312	0.1312	0.1312	0.1312
Bond 91	0.1028	0.1096	0.1052	0.0911	0.0862	0.0882	0.0707
Debt Serv/Corp. Bond 85	0.1300	0.0857	0.0000	0.0000	0.0000	0.0000	0.0000
Total Auburn Rate	*2.2181*	*2.2249*	*2.2014*	*1.9588*	*1.9559*	*2.1143*	*2.1720*
Total Combined Rate	8.3467	8.5224	8.6618	8.2864	8.5017	9.3769	8.9315



Community Tax Rates: 1993-1999

The City of Auburn tax rate has decreased by .0461 since 1993 (Sources: City of Auburn, 1999; Hilliard, Lyons, & Co, 1999; DeKalb County Auditor, 1999).

Community Statistics

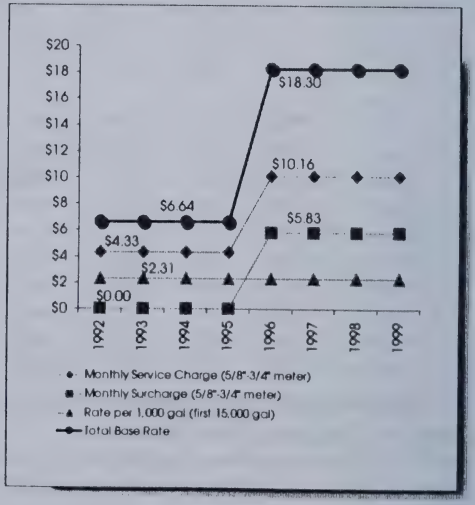


Average Residential Electric Bill

The Auburn Electric Utility offers the second lowest residential power rate in the State (from 1988 to 1998 they were the lowest). In fact, the 1999 rate is lower than the 1978 rate. By owning and operating its own electric utility, the Auburn Community and its ratepayers benefit by receiving better service, reinvesting profits locally, and easing the tax burden (Sources: US Department of Energy. 1997; Indiana Municipal Electric Association, 1999).

Base Water Charges: 1992-1999

Your water bill is based upon three charges: 1) Rate per 1,000 gallons; 2) Monthly Service Charge (based on meter size); and 3) Monthly Surcharge (Fire hydrant maintenance, based on meter size). While service and surcharges have increased since 1992, the water rate has remained constant. The industrial rate is expected to increase late in December 1999, while the residential rate is expected to decrease (Source: City of Auburn, 1999).



Elected and Appointed Bodies 1999

Common Council
Norman N. Rohm, Mayor
Richard S. Ring, President
Michael D. Boswell
R. Michael Walter
David J. Lorey
Terry Rayle

Mayor
Norman N. Rohm

Clerk-Treasurer
Rebecca L. Fuller

Board of Public Works and Safety
Norman N. Rohm, Mayor
William G. Heimach
Marianne Reynolds

Board of Zoning Appeals
Terry Dean, Chairman
Al Wleklinski, Vice Chairman
John Bower, Secretary
Kevin Miller
Tom Laverghetta

Plan Commission
Michael Ruch, Chairman
Gary Reynolds, Vice Chairman
Jesse Myers
Richard Allen
Tom Laverghetta
Richard S. Ring
Al Wleklinski
Rod Knox
Steven A. Bruns

Elected and Appointed Bodies 1999

Port Authority
Jedd Copenhaver, President
Jeff Bassett, Vice President
David Worthington
Steven Silberg
Richard Martin
Rebecca L. Fuller, Secretary & Clerk-Treasurer

City Attorney
Kirk D. Carpenter
Erik Weber, Assistant Attorney
Gene Bosworth, Assistant Attorney

Economic Development Commission
Curt Howard, President
Norman Gerig, Vice President
Bruce Scranage, Secretary

Redevelopment Commission
Al Wieklinski, President
Richard Martin, Vice President
Susan Winkler, Secretary
Richard Allen
Loren Troyer

Tree Commission
John Couey
Jack Stark
Gary Boyd

Parks and Recreation Board
Jesse Myers, President
Gary Boyd, Vice President
Lorene Thiele, Secretary
Ann Marie Wallace

Best Wishes

I am confident that the next and future administrations will continue to provide sound leadership and investments and promote sustainable community growth far into the next millennium. I wish every citizen of Auburn the best of luck in your endeavors and challenge you to continue in striving to make Auburn a great place to live and work.

Norman N. Rohm

Information Sources

DeKalb County Industrial Guide. Auburn Chamber of Commerce, 1998.

City of Auburn, 1999.
- Mayor's Office
- Clerk-Treasurer's Office
- Department of Water Pollution Control
- Water Department
- Electric Department
- Engineering Department
- Department of Building, Planning, and Development
- Police Department
- Fire Department
- Parks and Recreation Department
- Street Department

Spectrum Engineering Corporation, 1999.

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"Destiny is no matter of chance. It is a matter of choice. It is not a thing to be waited for, it is a thing to be achieved."
-William Jennings Bryan

"There are no shortcuts to anyplace worth going."
-Beverly Sills

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